

VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 09/10.10.2024
SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE /
REGISTERED POST

*The undersigned,, identified with ID card series ... no.....
(copy attached to the present voting ballot), PIN, holder of shares
issued by the IAR S.A. company, which grant me the right to votes in the shareholders' general
meeting of the company, hereby exercise the right to vote related to the shares owned by me in this
trading company, on the matters on the daily agenda of the OGS meeting on 09/10.10.2024, time
12:00, as follows:1*

***Election / Re-election / Prolongation of the mandate of temporary administrators starting with
14.10.2024, following the expiry of the mandates of the current interim administrators***

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

- 1. Establishing the duration of the mandates of the elected/re-elected temporary members of the Board of Directors until, but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.***

☐ ***PRO*** *or* ☐ ***AGAINST*** *or* ☐ ***ABSTENTION***

- 3. Establishing the gross fixed monthly remuneration due to the temporary administrators elected/re-elected at the level of lei***

☐ ***PRO*** *or* ☐ ***AGAINST*** *or* ☐ ***ABSTENTION***

- 4. Choosing Mrs / Mras Chairman of the Board***

☐ ***PRO*** *or* ☐ ***AGAINST*** *or* ☐ ***ABSTENTION***

- 5. The empowering of the representative of the Ministry of Economy, Entrepreneurship and Tourism, Mr./Mrs., to sign the mandate contracts/additional acts to the mandate contracts with the interim administrators of IAR SA.***

☐ ***PRO*** *or* ☐ ***AGAINST*** *or* ☐ ***ABSTENTION***

- 6. Approval of the date of 31.10.2024 as the date of registration, respectively of identification of the shareholders affected by the decisions of the ordinary general meeting of shareholders dated 09.10.2024 and the date of 30.10.2024 as ex-dates, in accordance with the provisions of Law no. 24/2017***

NAME AND SURNAME

SIGNATURE

Date